



Q3 FY17 Earnings
Presentation

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Q3FY17: Delivering strong growth in profitability



Revenue Rs 1,148 Cr

Down 5% YoY

EBITDA

Rs 107 Cr

Up 24% YoY EBITDA Margin at 9.3% *Rs* **43** *Cr*

Up 50% YoY PAT Margin at 3.8%

EBITDA & PAT margins expand by 215 bps & 138 bps, respectively, led by improved profitability in Conductors and Cables business. . .

Conductors



- Overall Volumes are up 2.2% YoY; exports contribution at 44%.
- HEC revenue up at 8% of overall Conductors' revenue from 3% in Q3FY16.
- Order book at Rs 1,611 Cr; 6% up QoQ led by strong traction in exports market.
- EBITDA per MT (post adj*) at Rs 13,912, up 80% YoY, closer to historical high.

Speciality Oils & Auto Lubes



- Revenue down 6% on account of lower raw material prices; however, volumes up 6% led by growth in domestic Transformer Oil, White Oil exports and Rubber Processing Oil.
- EBITDA per KL (post adj*) declined to Rs 3,851, as profitability of price sensitive segments like White oils, Process Oils and distribution transformer oils got impacted due to lower base oil spot prices.
- Auto Lubes delivered lower volumes YoY but comparatively better considering demonetisation impact.
- > Sharjah (Al- Hamriyah) plant commenced production.

Cables



- Revenue marginally up 3%
- EBITDA margin (post adj*) up 189 bps at 9.7% led by better product mix and cost controls.
- Elastomeric segment picked up, Power Cable segment too witnesses increased demand but with margin pressure.

Transmission Sector to gain from strong Govt. focus. . . .



- UDAY (Ujwal DISCOM Assurance Yojana)
 - 4 new states signed UDAY, taking total to 21: Tamil Nadu, Himachal Pradesh, Telangana and Assam signed MOU to join UDAY. Maharashtra Madhya Pradesh, Puducherry, Manipur, Andhra Pradesh, Kerala, Goa, Uttarakhand, Uttar Pradesh, Bihar, Rajasthan, Gujarat, Jharkhand, Punjab, Haryana, Jammu & Kashmir and Chhattisgarh have already joined the scheme. Post Tamil Nadu joining the scheme, 92% of country's Discom debt has been covered under UDAY.
 - **Sikkim likely to join UDAY:** The North-Eastern state had an average AT&C loss level of 45%, at the end of March'15. The state government has projected bringing down the losses to 20% by 2021-22.
 - **Jharkhand's default is raising questions over UDAY impact:** Jharkhand, the first state to sign up for the UDAY scheme, had raised a loan and cleared historic dues to Damodar Valley Corporation (DVC) and Coal India, the state has piled up Rs 1,300 Cr in fresh dues to DVC and Rs 32 Cr to Coal India.
 - Issues between Centre-PGCIL and State discoms on price vs specifications continues, resulting in delay in actual implementation.

Source: CEA Website

■ Power Grid brought in ABB for a mega project i.e. Raigarh-Pugalur 800 kV ultra-high-voltage direct current (UHVDC) system, worth ~\$640 mn. Total project value is ~\$840 mn wherein the balance will be executed by ABB's consortium partner BHEL. The 1830-km link will be among the longest in the world.

Transmission sector progress until Dec 31, 2016:

System Type	End of 10th plan	End of 11th plan	As on Dec-16	End of 12th plan	Expected Addition	End of 13th plan	% Increase
AC transmission Lines(In C Kms)	1,92,535	2,48,049	346609	3,48,049	1,440	4,50,700	29%
HVDC (In C Kms)	5,872	9,432	15512	16,872	1,360	19,815	17%
Total (In C Kms) AC Substations	1,98,407	2,57,481	3,62,121	3,64,921	2,800	4,70,515	29%
Transformation Capacity (In MVA)	2,49,439	3,99,801	6,79,909*	6,69,801	-10,108	9,79,637	46%
HVDC (In MVA)	8,200	9,750	16500	22,500	6,000	30,500	36%
Total (In MVA)	2,57,639	4,09,551	6,96,409	6,92,301	-4,108	10,10,137	46%
Inter-regional transmission Capacity (In MW)	14,050	27,750	62,650	65,550	2,900	1,18,050	80%

T&D Orders received by key Players in Q3FY17...

	Q3FY17
KEC International	1,810
Larsen & Tubro	3,328
Sterling and Wilson	250
Total	5,388

Source: BSE Website

Agenda



Section 1	Financial	Performance
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Section 2 Business performance

Section 3 Company Overview

Section 4 Annexure





Figures in Rs Cr

Consolidated	Revenue	EBITDA (Margin %)	PAT (Margin %)
Q3 FY17	1,148	107 (9.3%)	43 (3.8%)
	5%	24%	50%
Q3 FY16	1,208	87 (7.2%)	29 (2.4%)

- Revenue declined 5% on account of lower revenue in Conductors and Specialty Oils, offset by marginal growth in Cables business.
- EBITDA up 24% YoY as Conductors and Cables businesses report significant growth in profitability on account of higher contribution from profitable conventional conductor orders, value added High Efficiency Conductors and Elastomeric Cables. EBITDA Margins up 215 bps at 9.3%.
- PAT up 50% from Rs 29 Cr in Q3FY16 to Rs 43 Cr in Q3FY17. PAT Margin increased by 138 bps to reach 3.8%.

9MFY17 (Consolidated): Strong growth in Profitability



Figures in Rs Cr

Consolidated	Revenue	EBITDA (Margin %)	PAT (Margin %)
9M FY17	3,533	326 (9.2%)	136 (3.9%)
	5%	21%	65%
9M FY16	3,717	270 (7.3%)	82 (2.2%)

- Revenue impacted by lower Conductors and Oils revenue. However, impact reduced due to strong growth in Cables revenue.
- EBITDA up 21% YoY as Conductors and Cables report strong growth in profitability. EBITDA Margin up 195 bps at 9.2%.
- PAT up 65% resulting in PAT Margin of 3.9%, 164 bps higher than 9MFY16.

Agenda



Section 1 Financial Performance

Section 2 Business performance

Section 3 Company Overview

Section 4 Annexure

Conductors – EBITDA per ton close to historical high level



Figures in Rs Cr,	Consolidated Financials
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	Revenue	EBITDA (Margin %)	EBITDA per MT (Rs per MT)	EBITDA (post adj*)	EBITDA post adj* (Rs per MT)
Q3 FY17	510	55 (10.7%)	14,305	53 (10.4%)	13,912
	7%	79%	75%	84%	80%
Q3 FY16	549	30 (5.5%)	8,156	29 (5.3%)	7,738

^{*} After adjusting open period forex

- Overall volumes up 2.2% YoY, however revenue gone down on account of processing of Conductors for some parties. Exports contribution at 44%.
 - HEC revenue up at 8% of overall Conductors' revenue, from 3% in Q3FY16.
- Order book at Rs 1,611 Cr as on Dec 31, 2016, 6% higher compared to Rs 1,524 Cr as on Sep 30, 2016.
 - Export orders comprised 46% of order book, company witnessing better traction in exports market; won orders in new geographies and also, first export order for HTLS Conductors.
- EBITDA per MT, post forex adjustment, increased 80% to reach Rs 13,912 from Rs 7,738 in Q3FY16, close to historical high level.

Conductors – Robust increase in Profitability over 9M



Figures in Rs Cr, Consolidated Financials

	Revenue	EBITDA (Margin %)	EBITDA per MT (Rs per MT)	EBITDA (post adj*)	EBITDA post adj* (Rs per MT)
9M FY17	1,666	148 (8.9%)	12,519	142 (8.5%)	12,053
	10%	61%	65%	79%	83%
9M FY16	1,844	92 (5.0%)	7,597	80 (4.3%)	6,591

^{*} After adjusting open period forex

- Revenue declined on account of lower commodity prices and 2% lower volumes, exports contribution at 38%.
- EBITDA per MT, post forex adjustment, up 83% from Rs 6,591 in 9MFY16 to Rs 12,053 in 9MFY17.

Specialty Oils deliver volume growth despite industry headwinds



Figures in Rs Cr, Consolidated Financials

	Revenue	EBITDA (Margin %)	EBITDA (Rs per KL)	EBITDA (post adj*)	EBITDA post adj* (Rs per KL)	Volume (KL)
Q3 FY17	423	38 (9.0%)	4,197	35 (8.3%)	3,851	90,789
	6%	14%	19%	16%	21%	6%
Q3 FY16	449	44 (9.9%)	5,185	42 (9.3%)	4,871	85,606

^{*} After adjusting open period forex

- Revenue down on account of lower raw material prices.
- Volumes up 6% to reach 90,789, delivering highest sales in volume terms in 3rd quarter of any year.
 - Led by growth in domestic Transformer Oils, White Oil exports and Rubber Processing Oil.
- EBITDA per KL, after forex adjustment for the quarter, down on account of falling base oil spot prices (led by increased supply) impacting the profitability of price sensitive segments like White oils, Process Oils and distribution transformer oils. Lower sales of Industrial and Auto Oils also resulted in a lower weighted average margin per KL.
- Increasing trend in Crude prices, up at \$55 per barrel in Dec'16 compared to \$47 per barrel during Q2FY17 will create a pressure on margins, company plans to increase prices in Q4FY17, resulting in improving profitability.
- Al- Hamriyah Plant commenced production, to be ramped up gradually.





Figures in Rs Cr, Consolidated Financials

	Revenue	EBITDA (Margin %)	EBITDA (Rs per KL)	EBITDA (post adj*)	EBITDA post adj* (Rs per KL)	Volume (KL)
9M FY17	1,263	139 (11.0%)	5,324	134 (10.6%)	5,108	2,61,927
	8%	14%	18%	5%	10%	6%
9M FY16	1,378	161 (11.7%)	6,513	141 (10.2%)	5,681	2,47,915

^{*} After adjusting open period forex

- Revenue declined 8% on account of lower raw material prices, volumes up 6% on account of growth in domestic Transformer Oil, White Oil exports, Rubber Processing Oil and Auto Lubricants.
- EBITDA per KL, post forex adjustment, down 10% to Rs 5,108 compared to Rs 5,681.

Demonetisation impacts growth in automotive segment





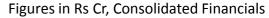




- Automotive segment delivered sales volume of 5,741 KL, which is lower than Q3FY16 volume. But the sales numbers for the quarter were comparatively good considering the impact of demonetisation which hit the automotive sector for both after-market as well as OEM Sales.
 - Sales in month of October were very strong, but post demonetisation, the momentum was disturbed.

Cable segment witnesses significant increase in margins





	Revenue	EBITDA (Margin %)	EBITDA (post adj*)	Order Book
Q3 FY17	211	21 (10.1%)	20 (9.7%)	268
	3%	26%	28%	6%
Q3 FY16	205	17 (8.3%)	16 (7.8%)	252

- * After adjusting open period forex
- Revenue marginally up 3%; Exports contributed 23% of Cables sales.
- EBITDA margin, post forex adjustment, increased significantly, up 189 bps at 9.7% led by better product mix in all sub segments and cost controls.
- Order book at Rs 268 Cr compared to Rs 252 Cr in Q3FY16.
 - Power Cables segment continues to be competitive, however, due to cost control measures and strategic focus on renewable energy business, volumes witnessed growth. The segment is witnessing good demand but pressure on margins remains.
 - Elastomeric Cables business has seen improvement as Wind Mill, Solar and Defence Cables business picked up, Solar segment business expected to further improve in Q4FY17.
- Capacity expansion going as per schedule.

Cable - 9M trend sees strong revenue and profit growth



Figures in Rs Cr, Consolidated Financials

	Revenue	EBITDA (Margin %)	EBITDA (post adj*)
9M FY17	584	52 (8.9%) 59%	51 (8.7%) 75%
9M FY16	478	33 (6.8%)	29 (6.1%)

^{*} After adjusting open period forex

- Revenue up 22% led by 39% and 27% growth in Elastomeric Cables and Power Cables, respectively.
- EBITDA, post forex adjustment, up 75% resulting in margin expansion of 261 bps compared to 9MFY16.

Agenda



Section 1	Financial Performance
Section 2	Business performance
Section 3	Company Overview
Section 4	Annexure

16

Global leader in Conductors & Transformer Oils



Dominating global
presence

4th largest transformer oil manufacturer and among top 5 conductors manufacturer in the world

Diverse Portfolio

Over 400 types of specialty & automotive oils; largest range of conventional & new generation conductors and a comprehensive range of power & telecommunication cables

Driving growth through innovation

Pioneer in adoption of new technologies & development of value added products creating new market segments through in-house research & development programmes

Trusted by prominent customers

Multi-year relationships with Indian and global majors. Exports to 100 countries; plants strategically located close to ports in India

Strong Alliances

Brand and manufacturing alliance with global energy leader ENI S.P.A Italy and technical alliance with CTC Global (USA) for manufacture of new generation carbon composite conductors

Robust financials

11% 5-year CAGR in revenues, 11% 5 year CAGR in EBITDA. Successfully entering & expanding new markets and business segments



Conductors



Transformer & Sp Oil



Auto Lubes



Cables

With established presence across diverse businesses





23% market share Total Capacity: 180,000MTA

Silvassa: 82,629MT

Athola: 46,000MT

Umbergaon: 20,868MT

Jharsuguda: 30,000MT



50% revenue contribution

Specialty Oils Since 1969

Transformer oil 45% market share

Total Capacity:5,42,000KL

Rabale: 222,000KL Silvassa: 220,000 KL

Sharjah: 1,00,000 KL



36% revenue contribution

Cables Since 2008

Cables

Acquired Uniflex in 2008 Grew sales from Rs 129 Cr to Rs 675 Cr



13% revenue contribution

Auto Lubes Since 2007

Licensing Agreement with ENI, Italy for ENI brand Successful national rollout Registered sales of Rs 263 Cr in FY16

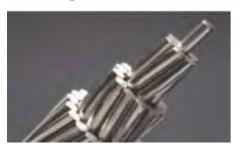


5% revenue contribution

Capacity in place to fuel future growth. . .



Strategic investments of over Rs 550 Cr for value added products & increased customer proximity.



Conductors - Rs 197 Cr

- New Jharsuguda (Orissa) plant operational.
 - Proximity to smelters offers logistical benefits.
 - To tap into increasing generation capacity in eastern India.
- Invested and operationalised capacity to cater to domestic and export demand.
 - Setup green field Athola plant of 46,000MT capacity.
 - Increased fungible capacity for manufacturing of High Temp Conductors.
- Rationalisation of Nalagarh unit based on cost & location disadvantage.



Speciality Oils & Auto Lubes – Rs 182 Cr

- · Hamriyah (Sharjah) plant commenced production.
 - Proximity to customers in Middle East and East Africa.
 - · Open new avenues for bulk exports.
- Established a new R&D facility to the world class standards at Rabale.
- Expanded Transformer Oils capacity and range (including 765KV & 800KV HVDC) at both manufacturing sites.
- Doubled Industrial and Automotive blending and automated packing capacity.
- Increased tank farm capacity and plant automation for more accurate filling, blending and packing.



Cables - Rs 198 Cr

- Planned capex to expand Power Cable capacity to cater to increasing demand and improve profitability.
- Setup green field Khatalwad plant with 2 accelerators (1.5 MeV & 3.0 MeV) for E-beam Elastomeric Cables, OFC Cables & other products.
- Doubled Optical fibre and Elastomeric cables capacity in FY14 to meet growing domestic demand and radically change product mix produced.
- Expansion & de-bottlenecking of HT/LT Cables capacity at Umbergaon plant.

Competitive strengths



Market Leader in key segments

- Top 5 largest producer in conductors and Sp Oil in the world.
- 60% market share in power transformer oil and 40% in distribution transformer oil in India.
- Among largest bare overhead aluminum conductor manufacturers in India with market share of 23%.

Best in class technology & diversified products

- Technology tie up with CTC-Global, USA for ACCC conductors.
- Pioneer in Aluminum alloy rod and conductors in India.
- Manufactures over 400 different types of Specialty Oils.
- Launched India's most advanced E-beam facility; will help make superior cables.
- Among first to test successfully 765KV & 800KV conductors in India.
- Best in class in-house R&D center and NABL accredited OC labs.

Strong relationships with large clientele

- Preferred supplier to over 80 % of its speciality oil customers in India.
- Product & plant approvals from many large clients across the globe.
- Supplies conductors to all top 25 global turnkey operators and leading utilities.

Strong export market

- Exports to over 100 countries across the world.
- Exports at 34% of total sales in FY16.
- Developed green field conductor plant in Athola with focus on exports.
- Largest Indian conductor exporter.
- Developing export market in new territories. Exported conductors to USA, EU, middle east, Africa and Latin America.

Diversified into new business for growth

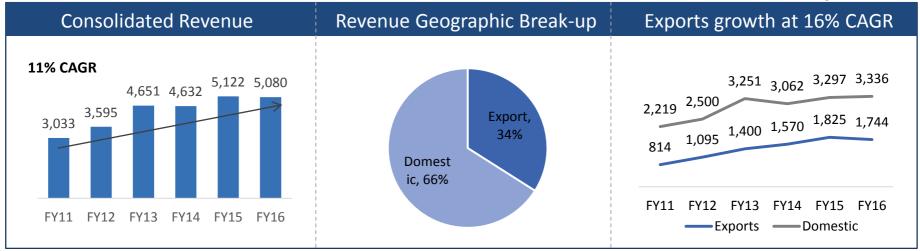
- Entered Auto lubes in 2007 under ENI brand through Licensing Agreement with ENI Italy.
- Acquired Uniflex to enter Cables business.
- Has setup Electron
 Beam irradiation
 facility for cables and
 other products.

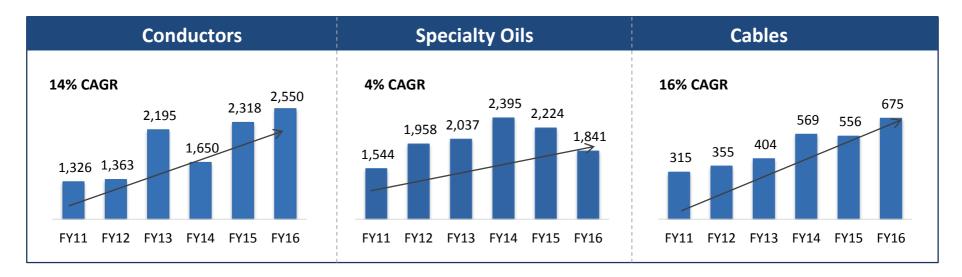
Maintained strong revenue growth over the years



Achieved 11% Revenue CAGR (5 years) driven by strong growth in Cables and Conductors business. .

All Figures in Rs Cr





Huge global presence driving exports



Presence in 100 countries resulting in 16% 5yr CAGR in exports



- Adopted a hub and spoke manufacturing and distribution model for specialty oils allows efficient delivery cycles to global transformer OEM's across Asia, Africa and Australia
- Presence in over 100 countries with a focus on South East Asia, Middle east, Africa and South America

Agenda



Section 1	Financial Performance
Section 2	Business performance
Section 3	Company Overview
Section 4	Annexure



Q3FY17: Standalone Profit & Loss Statement

Particulars (Rs Cr)	Q3 FY17	Q3 FY16	% Chg YoY	Q2 FY17	% Chg QoQ	9M FY17	9M FY16	% Chg Yo\
Gross sales	1,240.4	1,281.5	-3.2%	1,370.0	-9.5%	3,799.2	3,992.9	-4.9%
Other Operating Income	6.6	6.5	1.5%	11.7	-43.6%	23.1	23.4	-1.3%
Total Operating Income	1,247.0	1,288.0	-3.2%	1,381.7	-9.7%	3,822.3	4,016.3	-4.8%
Total Expenditure	1,140.7	1,203.9	-5.2%	1,281.4	-11.0%	3,505.4	3,752.8	-6.6%
Cost of Raw Materials	823.4	883.1	-6.8%	970.7	-15.2%	2,553.2	2,813.6	-9.3%
Employees Cost	26.8	22.5	19.1%	25.4	5.5%	78.0	67.6	15.4%
Other Expenditure	176.5	197.6	-10.7%	169.2	4.3%	533.3	530.8	0.5%
Excise Duty	114.4	100.9	13.4%	117.4	-2.6%	343.5	341.0	0.7%
Transfer to Capital Asset	0.3	0.1	200.0%	1.3	-76.9%	2.6	0.2	NM
Profit from operations before other								
income, finance costs and exceptional	106.3	84.1	26.4%	100.3	6.0%	316.9	263.5	20.3%
items								
Other Income	2.0	3.2	-37.5%	4.3	-53.5%	10.2	6.5	56.9%
EBITDA	108.3	87.4	23.9%	104.6	3.5%	327.1	270.0	21.1%
Depreciation	11.3	9.5	18.9%	10.5	7.6%	31.5	27.7	13.7%
EBIT	97.0	77.8	24.7%	94.1	3.1%	295.6	242.3	22.0%
Interest & Finance charges	19.2	24.9	-22.9%	20.9	-8.1%	63.5	62.6	1.4%
Applicable net loss on foreign currency								
transactions and translation	11.8	10.1	16.8%	3.7	218.9%	27.0	60.0	-55.0%
Profit from ordinary activities after								
finance costs but before exceptional	66.1	42.8	54.4%	69.5	-4.9%	205.0	119.7	71.3%
items								
Exceptional items	-	-	NM	-	NM	-	-	NM
РВТ	66.1	42.8	54.4%	69.5	-4.9%	205.0	119.7	71.3%
Tax Expense	22.8	14.8	54.1%	23.9	-4.6%	70.5	40.9	72.4%
Net Profit	43.3	28.0	54.6%	45.7	-5.3%	134.6	78.8	70.8%
Minority Interest (profit)/loss	-	-	NM	-	NM	-	-	NM
Net Profit after taxes, minority interest	43.3	28.0	54.6%	45.7	-5.3%	134.6	78.8	70.8%
Other comprehensive income	-0.1	-0.1	NM	-0.1	NM	-0.2	-0.4	NM
Total comprehensive income	43.2	27.9	54.8%	45.6	-5.3%	134.4	78.4	71.4%





Key Ratios (%)	Q3 FY17	Q3 FY16	Q2 FY17	9M FY17	9M FY16
EBITDA Margin	9.6%	7.4%	8.3%	9.4%	7.3%
Net Margin	3.8%	2.4%	3.6%	3.9%	2.1%
Total Expenditure/ Total Net Operating Income	90.6%	92.9%	92.1%	90.9%	92.8%
Raw Material Cost/ Total Net Operating Income	72.7%	74.4%	76.8%	73.4%	76.6%
Staff Cost/ Total Net Operating Income	2.4%	1.9%	2.0%	2.2%	1.8%
Other Expenditure/ Total Net Operating Income	15.6%	16.6%	13.4%	15.3%	14.4%

Note: All Ratio's are calculated on Net Operating Revenue (excluding Excise duty)



Q3FY17: Standalone Segment Analysis

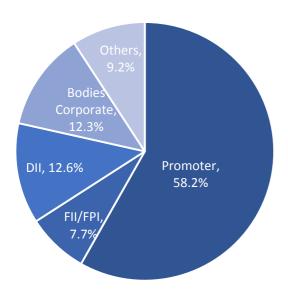
Segment (Rs Cr)	Q3 FY17	Q3 FY16	%YoY	Q2 FY17	% QoQ	9M FY17	9M FY16	%YoY
Revenue								
Conductors	559.1	583.1	-4.1%	720.8	-22.4%	1,825.0	1,985.8	-8.1%
Transformer & Specialty Oils	457.7	478.9	-4.4%	444.8	2.9%	1,354.9	1,489.6	-9.0%
Power & Telecom Cables	225.5	222.5	1.3%	210.7	7.0%	628.9	526.2	19.5%
Others/Unallocated	10.0	7.2	38.9%	11.3	-11.5%	30.0	23.2	29.3%
Total	1,252.4	1,291.6	-3.0%	1,387.7	-9.7%	3,838.8	4,024.8	-4.6%
Less: Inter - Segment Revenue	5.3	3.6	47.2%	6.0	-11.7%	16.5	8.5	94.1%
Revenue from Operations	1,247.0	1,288.0	-3.2%	1,381.7	-9.7%	3,822.3	4,016.3	-4.8%
Segment Results before Interest and								
Тах								
Conductors	50.4	28.1	79.4%	44.5	13.3%	137.1	84.2	62.8%
Transformer & Specialty Oils	35.6	41.9	-15.0%	39.3	-9.4%	130.8	152.2	-14.1%
Power and Telecom Cables	18.3	13.6	34.6%	13.7	33.6%	42.0	23.3	80.3%
Others/Unallocated	0.5	0.7	NM	1.5	-66.7%	3.0	1.9	57.9%
Total	104.8	84.4	24.2%	99.0	5.9%	312.9	261.5	19.7%
Less : Finance costs (net)	31.0	35.0	-11.4%	24.6	26.0%	90.5	122.6	-26.2%
Less : Unallocable expenditure net of income	7.8	6.5	20.0%	4.9	59.2%	17.4	19.2	-9.4%
Profit before Tax	66.1	42.8	54.4%	69.6	-5.0%	205.0	119.7	71.3%
Segment Results – % to Segment Revenue*								
Conductors	9.9%	5.1%		6.8%		8.2%	4.6%	
Transformer & Specialty Oils	8.7%	9.7%		9.8%		10.8%	11.4%	
Power and Telecom Cables	8.7%	6.6%		6.8%		7.2%	4.9%	
Total	9.2%	7.1%		7.8%		9.0%	7.1%	
Segment contribution- as % to total revenue	Q3 FY17	Q3 FY16		Q2 FY17		9M FY17	9M FY16	
Conductors	44.6%	45.1%		51.9%		47.5%	49.3%	
Transformer & Specialty Oils	36.5%	37.1%		32.1%		35.3%	37.0%	
Power and Telecom Cables	18.0%	17.2%		15.2%		16.4%	13.1%	

^{* %} to segmental revenue is calculated on Net Revenue (excluding Excise duty) basis





As on Dec 31, 2016 Outstanding shares – 3,84,96,769



Major Non-Promoter Shareholders	Shareholding (%)
Templeton Strategic Emerging Markets	
Funds	9.45
HDFC Trustee company	8.01
Reliance Capital	3.44
Goldman Sachs	2.94
Raiffeisen Kapitalanlage	1.77
Ocean Dial Gateway	1.26
Kedia Securities	1.04

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